

MATATIELE LOCAL MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION
PLAN 2010/2011



PREPARED BY:
MATATIELE LOCAL MUNICIPALITY:
MUNICIPAL BUDGET & FINANCE

1. Table of Contents

No	Description	Page No	Annexure
1.	Table of Contents	1	
2.	Introduction	1	
3.	Monthly Projections of revenue to be collected for each source	2	A
4.	Monthly projections of expenditure (operating and capital)	4	B
5.	Quarterly projections of service delivery targets and performance indicators for each vote	6	C
6.	Ward information for expenditure and service delivery	24	D
7.	Detailed capital works plan per ward	26	E
8.	Cash flow statement per vote	28	F
8.	Approval by the Mayor	35	

2. Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) is a legal requirement in terms of **section 53 (1) of the Municipal Finance Management Act 2003, Act No. 56 of 2003.**

The SDBIP provides the link between the Mayor, Council and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councilors, municipal manager, senior managers and the community to measure performance against targets.

3. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY EACH SOURCE

4. MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL)

5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

6. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY

7. DETAILED CAPITAL WORKS PLAN

8. CASHFLOW STATEMENT PER DEPARTMENT

9. APPROVAL BY THE MAYOR

The Service Delivery and Budget Implementation Plan for the Matatiele Municipality for 2009/2010 was approved by the Honourable Mayor, Councillor NS Sello 2009.

Signature
Councillor NS Sello

Date

SUPPORTING TABLE 9	BUDGET July 2010	BUDGET August 2010	BUDGET September 2010	BUDGET October 2010	BUDGET November 2010	BUDGET December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS														5%	5%
Cash Operating Receipts by Source															
Property rates				-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-20,028,612	-21,030,043	-22,081,545
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-22,401,520	-23,521,596	-24,697,675
Service charges - Refuse	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-2,863,918	-3,007,114	-3,157,470
Service charges - Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-723,634	-759,815	-797,806
Interest earned - external investments	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-3,000,000	-3,150,000	-3,307,500
Interest earned - outstanding debtors	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-1,680,000	-1,764,000	-1,852,200
Fines	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-1,303,000	-1,368,150	-1,436,558
Licenses and permits	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-2,506,384	-2,631,703	-2,763,288
Government grants and subsidies - Capital	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-115,294,954	-121,059,701	-127,112,687
Government grants and subsidies - Operating	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-88,729,957	-93,166,455	-97,824,778
Other income	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-2,201,920	-2,312,016	-2,427,617
Gains on disposal of property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cash Operating Receipts by Source	-20,058,774	-20,058,774	-20,058,774	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-260,733,898	-273,770,593	-287,459,123
Other Cash Receipts By Source															
New Loans Raised													-20,000,000		
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-20,058,774	-20,058,774	-20,058,774	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-280,733,898	-273,770,593	-287,459,123

ANNEXURE A

Cash Operating Payments by Type															
Employee related costs - Salaries	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	42,179,972	44,288,970	46,503,419
Employee related costs - Social contributions	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	4,437,579	4,659,458	4,892,431
Remuneration of Councilors	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	11,921,954	12,518,051	13,143,954
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000	2,205,000
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	12,084,885	12,689,129	13,323,586
Repairs and maintenance	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	10,565,200	11,093,460	11,648,133
Interest paid	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	1,441,790	1,513,880	1,589,573
Bulk purchases	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	18,507,317	19,432,683	20,404,317
Contracted services	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	9,719,324	10,205,290	10,715,555
Grants and subsidies paid	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	14,092,548	14,797,175	15,537,034
General expenses	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	24,460,153	25,683,161	26,967,319
Internal Charges	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	477,500		
Cash Operating Payments by Type	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	14,490,685	151,888,222	158,981,258	166,930,321
Other Cash Payments by Type															
Capital Grant Expenditure	0	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	115,385,129	760,000	770,000
Loans Repaid		0	0	0	0	0	0	0	0	0	0	0	0		
Transfers to and from Reserves		-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-4,133,818	65,300,000	68,500,000
Total Cash Payments by Type	12,490,685	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	24,604,441	263,139,532	225,041,258	236,200,321
NET INCREASE / (DECREASE) IN CASH & INVESTMEN	-32,549,459	-75,212,673	-117,875,888	-162,764,504	-207,653,120	-252,541,735	-297,430,351	-342,318,967	-387,207,583	-432,096,199	-476,984,814	-523,873,430	2,405,634	-498,811,851	-523,659,443

ANNEXURE B

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	BUDGET October 2010	BUDGET November 2010	BUDGET December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS BUDGET & TREASURY														5%	5%
Cash Operating Receipts by Source															
Property rates			-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-20,028,612	-21,030,043	-22,081,545
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-3,000,000	-3,150,000	-3,307,500
Interest earned - outstanding debtors	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-1,500,000	-1,575,000	-1,653,750
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital													0	0	0
Government grants and subsidies - Operating	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-72,806,689	-76,447,023	-80,269,375
Other income	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-96,000	-100,800	-105,840
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-6,450,224	-6,450,224	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-97,431,301	-102,302,866	-107,418,009
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-6,450,224	-6,450,224	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-97,431,301	-102,302,866	-107,418,009
Cash Operating Payments by Type															
Employee related costs - Salaries	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	9,683,738	10,167,925	10,676,321
Employee related costs - Social contributions	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	470,930	494,477	519,201
Remuneration of Councilors														0	0
Bad debts	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	2,000,000	2,100,000	2,205,000
Collection costs														0	0
Depreciation	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	1,637,333	1,719,200	1,805,160
Repairs and maintenance	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	140,000	147,000	154,350
Interest paid	833	833	833	833	833	833	833	833	833	833	833	833	10,000	10,500	11,025
Bulk purchases														0	0
Contracted services	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	2,847,442	2,989,814	3,139,305
Grants and subsidies paid	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	3,787,280	3,976,644	4,175,476
General expenses	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	11,187,500	11,746,875	12,334,219
Internal Charges	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	130,000	136,500	143,325
Cash Operating Payments by Type	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	31,894,224	33,488,935	35,163,381
Other Cash Payments by Type															
Capital Expenditure													0		
Loans Repaid													0		
Transfers to and from Reserves												-95,140	-95,140		
Total Cash Payments by Type	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	31,799,084	33,488,935	35,163,381
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-9,108,076	-18,216,152	-29,327,089	-40,438,027	-51,548,964	-62,659,901	-73,770,838	-84,881,776	-95,992,713	-107,103,650	-118,214,587	-129,230,385	-65,632,217	-135,791,801	-142,581,391

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Municipal Managers Office											
Vote: Administration											
Full Council meetings	Minutes	4		1		1		2		1	
Executive Committee meetings	Minutes	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Executive and Council											
Oversee the strategic planning for the Municipality that will ensure alleviation of poverty and the facilitation of sustainable development	IDP Review	1		1							
	Proof of IDP review meetings	1		1		1		1		1	
	Internal submissions	6		6							
Strategically manage the use of Council resources so that an economic, effective and efficient service is delivered	Budget inputs to Mayor			3		3		3			
	Develop and monitor SDBIP	4		1		1		1		1	
Maintain overall responsibility as Chief Accounting Officer for all income and expenditure of Council, all assets and discharge of liabilities	Link IDP to budget	12		3		3		3		3	
	Budget approval by 31 May 08	1						1			
	Adoption of multi year budget	1								1	
Lead direct and manage staff so that they are able to meet objectives of Council	Monthly manco meetings	12		3		3		3		3	
	Bi annual review of performance agreements	1								1	
	Quarterly reports	4		1		1		1		1	
Monitor and control the budget for the office of the Municipal Manager and Mayor	Monthly budget reports	12		3		3		3		3	
Ensure good governance within the municipality so that transparency, public accountability, access to information, administrative justice and responsiveness to complaints are dealt with	Exco meetings	4		1		1		1		1	
	Council meetings	4		1		1		1		1	
	Publication of budget	1						1			
	Availability of web site	12		3		3		3		3	
Develop and maintain relations with all other spheres of Government and to apply the spirit of co operative governance	No of meetings with COGTA	4		1		1		1		1	
	Provincial Treasury	4		1		1		1		1	
	District Council	4		1		1		1		1	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Vote: Executive and Council											
Ensure that all the planning and reporting of the performance of the Municipality conforms to the requirements of the Municipal Systems Act and Municipal Finance Management Act	Tabling of audit report and financial statements	1 1		1		1					
Implementation of policies, by-laws and regulations											
Credit control and debt collection policy	Policy	Monthly		3		3		3		3	
Indigent policy	Policy	Monthly		3		3		3		3	
Tariff policy	Policy	Monthly		3		3		3		3	
Subsistence and travel policy	Policy	Monthly		3		3		3		3	
Asset management policy	Policy	Monthly		3		3		3		3	
Investment and cash management policy	Policy	Monthly		3		3		3		3	
Debt management policy	Policy	Monthly		3		3		3		3	
Investment regulations	Regulations	Monthly		3		3		3		3	
Public private partnership regulations	Regulations										
Supply Chain Management											
Development and implementation of Supply Management Policy	Monthly monitoring	Monthly		3		3		3		3	
Compile delegations	SCM delegations	Monthly									
Establish SCM unit under CFO	SCM units	Annual		31-Jul-10							
Align with new threshold values	Policy	Annual		31-Jul-10							
Establish new bid committees	Committees	Annual		31-Jul-10							
Compile internal procedures and processes	Policy	Monthly		3		3		3		3	
Compile list of suppliers	Updated suppliers data base	Monthly		3		3		3		3	
Training of practitioners	Training courses	Annual		31-Dec-10							
Approval of tenders not recommended in the normal course of the implementation of SCM	Monthly reports to AG, PT and NT										
Separation of duties in SCM	Implementation of SCM policy	Monthly		3		3		3		3	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

				Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Vote: Executive and Council											
Local Government Property Rates Act Development and implementation of rates policy Compilation of new valuation roll	Policy Single valuation roll	Annual Annual								30-Jun-11 30-Jun-11	
Implementation of delegations and standing rules	Delegations and standing rules	Monthly		3		3		3		3	

Matatiele Local Municipality
2009/2010

Quarterly Projections for Service Delivery Targets and other Performance Indicators

				Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Vote: Executive and Council											
Special Programmes											
Special Programmes	% of allocated funding spent	100%		25%		25%		25%		25%	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

[illegible]

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS OFFICE OF THE MAYOR														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital													0	0	0
Government grants and subsidies - Operating	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Other income													0	0	0
Gains on disposal of property, plant and equipment													0	0	0
Cash Operating Receipts by Source	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Cash Operating Payments by Type															
Employee related costs - Salaries	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	3,929,092	4,125,547	4,331,824
Employee related costs - Social contributions	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	230,138	241,645	253,728
Remuneration of Councilors	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	11,921,954	12,518,051	13,143,954
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	112,622	118,253	124,166
Repairs and maintenance	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000	157,500	165,375
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	37,704	39,589	41,569
Grants and subsidies paid	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	750,000	787,500	826,875
General expenses	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	5,145,500	5,402,775	5,672,914
Internal Charges													0	0	0
Cash Operating Payments by Type	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	22,277,010	23,390,861	24,560,404
Other Cash Payments by Type															
Capital Expenditure															
Loans Repaid															
Transfers to and from Reserves															
Total Cash Payments by Type	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	22,277,010	23,390,861	24,560,404
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-1,918,918	-3,837,835	-5,756,753	-7,675,670	-9,594,588	-11,513,505	-13,432,423	-15,351,340	-17,270,258	-19,189,175	-21,108,093	-23,027,010	21,527,010	-24,178,361	-25,387,279

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Corporate Services											
Vote: Administration											
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12	170	3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Human Resources											
Recruitment and selection of staff	Number	As Required	170	43		43	5	42	5	42	
Training and development	Number	240									
Management training - senior management	Number	10									
Labour relations. Disciplinary hearings and grievances	Number	As Required									
Occupational health and safety	Number	12		3		3		3		3	
Change management, viz sense of belonging, sense of ownership and pride in workshop in service delivery	Number	12		3		3		3		3	
Induction training	Number	As Required									
Operator/training IT, finance training and development	Number	120		30		30		30		30	
Learnerships for in house staff and communities	Number	12		3		3		3		3	
Sexual harassment at the workplace	Number										
Every employee to have a job description which is available for inspection and links to overall strategic objectives of the department	Number	250				250					
Individual training plans including career development issues and progress against plans for inspection.	Number	250	30			250					
Plans to be in accordance with the format stipulated by the skills development plan.	Number	250	170	43		43		42		42	
HR strategy developed with the participation of relevant stakeholders to include EE, SD, Salary parity.	Number	1	1			1					
Performance management remuneration etc	Number	250	6							6	
Vote: Property Services											
Unused municipal property that will be disposed by sale	Number	5								5	
Lease agreements that will be signed	Number	As Required									
Renewal and maintenance of existing leases	Number	As Required									

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS CORPORATE SERVICES														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital	-293,333	-293,333	-293,333										-880,000	-924,000	-970,200
Government grants and subsidies - Operating	-200,000												-200,000	-210,000	-220,500
Other income													0	0	0
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-493,333	-293,333	-293,333	0	0	0	0	0	0	0	0	0	-1,080,000	-1,134,000	-1,190,700
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-493,333	-293,333	-293,333	0	0	0	0	0	0	0	0	0	-1,080,000	-1,134,000	-1,190,700
Cash Operating Payments by Type															
Employee related costs - Salaries	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	6,633,926	6,965,623	7,313,904
Employee related costs - Social contributions	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	663,756	696,944	731,791
Remuneration of Councilors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	324,323	340,539	357,566
Repairs and maintenance	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	135,000	141,750	148,838
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	415,240	436,002	457,802
Grants and subsidies paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General expenses	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	1,254,000	1,316,700	1,382,535
Internal Charges	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	40,000	42,000	44,100
Cash Operating Payments by Type	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	9,466,246	9,939,558	10,436,536
Other Cash Payments by Type															
Capital Expenditure															
Loans Repaid															
Transfers to and from Reserves															
Total Cash Payments by Type	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	9,466,246	9,939,558	10,436,536
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-1,282,187	-2,364,374	-3,446,561	-4,235,415	-5,024,269	-5,813,123	-6,601,977	-7,390,830	-8,179,684	-8,968,538	-9,757,392	-10,546,246	8,386,246	-11,073,558	-11,627,236

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

[illegible]

Matatiele Local Municipality
2009/2010

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 09		Qtr end December 09		Qtr end March 10		Qtr end June 10	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Vote: Housing											
Housing consumer education	No. of beneficiaries trained	816				316		500			
Completion of new houses	No. of houses completed	816				316				500	
Applications captured	Number	816				316		500			
Properties transferred	Number	816				316		500		1	
Projects conditionally approved	Number	2				1				1	
Vote: Sports, Recreation & Youth Development											
Matatiele sport council	No. of meetings	4		1		1		1		1	
Matatiele youth council	No. of meetings	4		1		1		1		1	
Vote: Publicity Association											
Establishment of publicity association	Establishment of association	1	0								
Vote: Museum											
Visitors	Number of visitors	1200	1380	345		345		345		345	

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013	
MONTHLY CASH FLOWS COMMUNITY SERVICES														5%	5%	
Cash Operating Receipts by Source																
Property rates													0	0	0	
Property rates - penalties and collection charges													0	0	0	
Service charges - Electricity													0	0	0	
Service charges - Refuse													0	0	0	
Service charges - Other													0	0	0	
Rental of facilities and equipment	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-723,634	-759,815	-797,806	
Interest earned - external investments													0	0	0	
Interest earned - outstanding debtors													0	0	0	
Fines	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-1,303,000	-1,368,150	-1,436,558	
Licenses and permits	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-2,506,384	-2,631,703	-2,763,288	
Government grants and subsidies - Capital	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-1,860,334	-1,953,351	-2,051,018	
Government grants and subsidies - Operating	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-3,899,694	-4,094,679	-4,299,413	
Other income	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-1,344,920	-1,412,166	-1,482,774	
Gains on disposal of property, plant and equipment	0															
Cash Operating Receipts by Source	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-11,637,965	-12,219,864	-12,830,857	
Other Cash Receipts By Source																
New Loans Raised																
Receipts from old outstanding debtors																
Total Cash Receipts by Source	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-11,637,965	-12,219,864	-12,830,857	
Cash Operating Payments by Type																
Employee related costs - Salaries	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	7,111,970	7,467,569	7,840,947	
Employee related costs - Social contributions	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	729,326	765,793	804,082	
Remuneration of Councilors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Depreciation	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	954,656	1,002,388	1,052,508	
Repairs and maintenance	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	2,439,200	2,561,160	2,689,218	
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Contracted services	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	744,310	781,526	820,602	
Grants and subsidies paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
General expenses	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	1,191,813	1,251,404	1,313,974	
Internal Charges	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	182,000			
Cash Operating Payments by Type	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	13,353,275	13,829,839	14,521,331	
Other Cash Payments by Type																
Capital Expenditure	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	1,860,334			
Loans Repaid	-4,790	-4,790	-4,790									-57,475	-57,475			
Transfers to and from Reserves																
Total Cash Payments by Type	1,263,011	1,263,011	1,263,011	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,210,325	15,156,134	13,829,839	14,521,331
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-2,232,842	-4,465,683	-6,698,525	-8,936,156	-11,173,787	-13,411,418	-15,649,050	-17,886,681	-20,124,312	-22,361,943	-24,599,574	-26,779,730	3,518,169	-26,049,703	-27,352,188	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Planning and Development											
Vote: Administration											
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12		3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Local economic development											
1. No of learnership/interns appointed	Number	4				2		2			
2. No of projects initiated	Number	4				2		2			
3. Appointment of LED co-ordinator	Number	1				1					
Vote: Land Use Management											
1. LUMS: initiated and in place	Number	1				1					
2. IDP revision for 2008/2009	Number	1							1		
3. Subdivisions approved	Number	6				2		2		2	
4. Planning applications processed	Number	6				2		2		2	

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS PLANNING & DEVELOPMENT														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse		-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-2,863,918	-3,007,114	-3,157,470
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital		-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-8,500,000	-8,925,000	-9,371,250
Government grants and subsidies - Operating		-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-8,510,815	-8,936,356	-9,383,174
Other income		-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-241,000	-253,050	-265,703
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	0	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-20,115,733	-21,121,520	-22,177,596
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	0	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-20,115,733	-21,121,520	-22,177,596
Cash Operating Payments by Type															
Employee related costs - Salaries		517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	6,210,598	6,521,128	6,847,184
Employee related costs - Social contributions		66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	795,557	835,335	877,101
Remuneration of Councilors		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation		135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	1,623,564	1,704,743	1,789,980
Repairs and maintenance		26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	314,000	329,700	346,185
Interest paid		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services		254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	3,059,678	3,212,662	3,373,295
Grants and subsidies paid		691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	8,292,559	8,707,187	9,142,546
General expenses		110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	1,326,700	1,393,035	1,462,687
Internal Charges		4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000		
Cash Operating Payments by Type	0	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	21,672,656	22,703,789	23,838,979
Other Cash Payments by Type															
Capital Expenditure								1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	8,500,000		
Loans Repaid												-1,372,602	-1,372,602		
Transfers to and from Reserves															
Total Cash Payments by Type	0	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	3,506,055	3,506,055	3,506,055	3,506,055	2,133,453	28,800,054	22,703,789	23,838,979
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	0	-3,482,366	-6,964,732	-10,447,097	-13,929,463	-17,411,829	-20,894,195	-26,076,560	-31,258,926	-36,441,292	-41,623,658	-45,433,422	8,684,321	-43,825,309	-46,016,574

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
<u>Vote: Cemetery</u>											
<u>Operating and maintenance</u>											
Cut grass at cemetery 3 times each per season											
Cycle 1 end of September	Cycle										
Cycle 2 end of December	Cycle		24			12		12			
Cycle 3 end of March	Cycle		24								
<u>Grave Markers</u>											
Design and purchase grave markers and place	Number	1000	600	250		250		250		250	
<u>Excavate graves</u>											
In-house or outsourced T.L.B and trim graves with labour	Number	12		3		3		3		3	
<u>Maintain records and plans</u>											
	Percentage	100	100	100		100		100		100	
<u>Maintain facilities</u>											
Erect public ablution facilities	No. of facilities erected	1	0							1	
<u>Maintain fencing</u>											
As and when required	Meters of fencing maintained	100	0								
<u>Capex</u>											
Public ablution facilities	No. of ablution facilities	1	0								
<u>Training</u>											
Training on register	No. of staff trained	2									
<u>Administration</u>											
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
Vote: Roads											
<u>Operating and maintenance</u>											
<u>Repair Surfaced Roads - Potholes</u>											
10m³ per day	m²	1200m³	300	75		75		75		75	
<u>Road Marking</u>											
Paint marking 10m2 per day	m²	1200m²	1200m²	300		300		300		300	
<u>Erect Street Name Signs</u>											
SMME's	Number	120	0								
<u>Traffic Signs</u>											
Erect traffic signs	Number	120	80	20		20		20		20	
<u>Gravel Roads</u>											
Grade roads	KM	24	24	6		6		12			
<u>Capex</u>											
<u>Construct roads</u>											
Construct roads to surfaced standards	KM	17	0								
<u>Roads rehabilitation</u>											
Refurbish roads	m²	2.4	0								
<u>Training</u>											
	Number	24	0								

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services Vote: Stormwater Management											
<u>Operating and maintenance</u>											
<u>Catchpits</u> Clear catchpits and manholes of silt and soil	No. of catchpits cleared	240	60	15		15		15		15	
<u>Kerbs and channels</u> Desilt and clear kerbs and channels SMME's		1200	0								
<u>Capex</u> New Kerbing and channelling	Meters of kerbing and channelling constructed	1200	4800	1200		1200		1200		1200	
<u>Training</u> Kerbing	No. of staff trained	4	0								

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
Vote: Landfill Site											
<u>Operating and maintenance</u>											
<u>Access Control</u>											
Restrict access to authorised persons without permit and measure by loose volume incoming refuse											
1. Garden Refuse	m ²	120		30		30				30	
2. Domestic Refuse	m ²	120		30		30				30	
<u>Processing</u>											
Process domestic refuse on site by spreading, covering and compacting in 1.5m high benches	Daily	1040		60		60	60			60	
<u>Earthworks</u>											
Annually carry out earth works clear with dozer	Number	1	0								
<u>Audit</u>											
Carry out external audit	Number	1	0								
Carry out internal audit	Number	1	0								
<u>Capex</u>											
New Dump	Number	1	0								
<u>Training</u>											
Environmental Control	Number	1	0								

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services Vote: Refuse Removal											
<u>Operating and maintenance</u> Collect refuse from all urban properties	Percentage	100%	100%	100%		100%		100%		100%	
Maintain staff compliment for essential services at 100%	Perccnatge	100%	100%	100%		100%		100%		100%	
<u>Capex</u>											
<u>Training</u>											

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services Vote: Street Cleaning											
<u>Operating and maintenance</u> Maintain suburbs every two weeks	Perccnatge	100%	100%	100%		100%		100%		100%	
<u>Capex</u>											
<u>Training</u>											

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
Vote: Technical Services											
Prepare monthly reports to portfolio comm	Number	12	12	3		3		3		3	
Departmental MANCO meetings	Number	12	12	3		3		3		3	
Prepare O&M and capex items for MANCO	Number	12	12	3		3		3		3	
Prepare O&M and capex budget to											
Legislative time frames	Percentage	100%	100%			40%		40%		20%	
Complete all capital projects	Percentage	100%	100%	25%		25%		25%		25%	
Complete all grant funded capital projects	Percentage	100%	100%	25%		25%		25%		25%	
Manage consultants and contractors on approved projects to complete within financial year	Percentage	100%	100%	25%		25%		25%		25%	
Establish GIS unit	Number	1	1	1							
Compile business plans	No. of business plans	120	120	60		6					
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12		3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Vote: Revenue Management											
Income generation	% of budgeted income raised for Department	100%	100%	25%		25%		25%		25%	

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
Vote: Sport and Recreation											
<u>Operating and maintenance</u>											
Grass verge clearance											
Thandanani Stadium Matatiele	Percentage	100%	100%	100%		100%		100%		100%	
Bottom Fields Matatiele	Percentage	100%	100%	100%		100%		100%		100%	
North End Stadium Matatiele	Percentage	100%	100%	100%		100%		100%		100%	
Davis Park Harry Gwala Park	Percentage	100%	100%	100%		100%		100%		100%	
Cedarville Stadium Cedarville	Percentage	100%	100%	100%		100%		100%		100%	

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Technical Services											
<u>Vote: Electricity Distribution</u>											
<u>Operating and maintenance</u>											
Carry out pole inspections	Number	1200		1200		1200		1200		1200	
Respond to faults within one day	Percentage	100%		100%		100%		100%		100%	
<u>Capex</u>											
Upgrade old cables	KM	2	0								
<u>Training</u>											
LV Lines	No. of staff trained	3	0								

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS INFRASTRUCTURE														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-22,401,520	-23,521,596	-24,697,675
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-180,000	-189,000	-198,450
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-104,054,620	-109,257,351	-114,720,218
Government grants and subsidies - Operating	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-2,562,759	-2,690,897	-2,825,442
Other income	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-520,000	-546,000	-573,300
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-129,718,899	-136,204,844	-143,015,086
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-129,718,899	-136,204,844	-143,015,086
Cash Operating Payments by Type															
Employee related costs - Salaries	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	8,610,647	9,041,179	9,493,238
Employee related costs - Social contributions	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	1,547,871	1,625,265	1,706,528
Remuneration of Councillors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	7,432,387	7,804,006	8,194,207
Repairs and maintenance	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	7,387,000	7,756,350	8,144,168
Interest paid	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	1,431,790	1,503,380	1,578,548
Bulk purchases	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	18,507,317	19,432,683	20,404,317
Contracted services	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	2,614,950	2,745,698	2,882,982
Grants and subsidies paid	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	1,262,709	1,325,844	1,392,137
General expenses	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	4,354,640	4,572,372	4,800,991
Internal Charges	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	75,500		
Cash Operating Payments by Type	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	53,224,811	55,806,776	58,597,115
Other Cash Payments by Type															
Capital Expenditure	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	104,054,620		
Loans Repaid												-2,354,786	-2,354,786		
Transfers to and from Reserves															
Total Cash Payments by Type	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	10,751,833	154,924,645	55,806,776	58,597,115
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-23,916,527	-47,833,055	-71,749,582	-95,666,110	-119,582,637	-143,499,165	-167,415,692	-191,332,220	-215,248,747	-239,165,274	-263,081,802	-284,643,543	25,205,746	-192,011,620	-201,612,201

MATATIELE MIG - PROPOSED PROJECTS IDENTIFIED FROM IDP

Estimated Allocation for 2006/2007 to 2008/2009 = Approx R35,596,883

Updated: 2010/06/11

TYPE	DESCRIPTION	PROJECT TYPE	WARD	CURRENT STATUS	Estimated Project Value	Planned Expenditure per Financial Year (allow for 5-10% "over-allocation" per Fin Year as contingency)					Check	Milestone to be achieved per Financial Year (i.e. what will be done in the respective Fin Year)				
					TOTAL	06/07	07/08	08/09	09/10	10/11		06/07	07/08	08/09	09/10	10/11
MIG	Hillside - Manzini Access Road	Road	7	Construction	1,345,519	742,584	602,935				-	Constr	Reten			
MIG	Mafulube - Nkosana Access Road	Road	8	Construction	1,152,050	416,646	735,404				-	Constr	Reten			
MIG	Mbizeni - Mmango & Luxeni Access Road	Road	17	Construction	1,024,327	603,437	420,891				-	Constr	Reten			
MIG	T15 - Mbizwe JSS Access Road	Road	22	Construction	917,629	446,778	470,851				-	Constr	Reten			
MIG	Isitsong Bridge	Road	4	Construction	850,000	604,731	245,269				-	Constr	Reten			
MIG	Outspan - Matshababeng Access Road	Road	3	Bid	312,648	113,520	199,128				-	Constr	Reten			
MIG	St Bernard - Mangolong Access Road	Road	8	Construction	469,660	374,664	94,996				-	Constr	Reten			
MIG	Thaba Bosiu Access Road	Road	13	Construction	1,390,676	1,119,131	271,545				-	Constr	Reten			
MIG	Mokhesheng - Shepards Hope Access Road	Road	16	Construction	681,473	347,383	334,091				-	Constr	Reten			
MIG	Access Road: Waste Disposal Site	Road	20	Construction	441,573	441,573	-				-	Constr	Reten			
MIG	Jabavu Access Road	Road	6	Construction	568,375	417,948	150,428				-	Constr	Reten			
MIG	Lunda/Dungwana Multi Purpose Centre	Comm Facility	17	Construction	1,120,000	220,000	900,000				-	Tender	Constr	Reten		
MIG	Harry Gwala Bulk Bus Route	Road, S/water	20	Design	595,000	40,460	554,540				-	Design	Constr	Reten		
IDP	Maluti Civic Centre Complex	Comm Facility	1	Design	8,664,542	180,500	3,150,000	4,315,957	1,018,085		-	Regis	Design	Constr	Reten	
MIG	Rehabilitation of Maluti Streets	Road, S/water	1	Registration	6,951,817	65,000	1,700,000	1,700,000	1,700,000	1,700,000	86,817	Design	Constr	Constr	Constr	Constr
MIG	Rehabilitation of Cedarville Streets	Road, S/water	5,21	Registration	6,951,817	63,677	1,700,000	1,700,000	1,700,000	1,700,000	88,140	Design	Constr	Constr	Constr	Constr
MIG	Rehabilitation of Matatiele Streets	Road, S/water	19,20	Registration	6,951,817	100,000	1,700,000	1,700,000	1,700,000	1,700,000	51,817	Design	Constr	Constr	Constr	Constr
ES	Diaho Great Place Access Road	Road	11	Design	3,825,000	195,075	315,000	2,917,134	397,791		-	Design	Tender	Constr	Reten	
ES	169 to Makhaola Great Place	Road	11	Design	900,000	45,900	65,000	694,408	94,692		-	Design	Tender	Constr	Reten	
MIG	Rolweni Multi Purpose Centre	Comm Facility	22	Registration	1,120,000	220,000	900,000				-	Design	Constr	Reten		
Wards	Moloko Access Road : 5km	Road	2	Design	2,250,000	114,750	225,000	1,483,020	427,230		-	Design	Constr	Reten		
Wards	Chibini Access Road: 9 Km from 1 Road	Road	7	Registration	4,525,000	-	452,500	3,185,600	886,900		-	Design	Constr	Reten		
Wards	Mphotshongweni Access Road	Road	9	Design	4,500,000	229,500	450,000	2,966,040	854,460		-	Design	Constr	Reten		
Wards	Felleng Access Road - From 169- 3.0 km	Road	11	Registration	2,050,000	-	205,000	1,443,200	401,800		-	Design	Constr	Reten		
Wards	From 169 to Mampoti Access Road & Bridge 5km	Road	12	Design	3,850,000	196,350	385,000		2,537,612	731,038	-	Design		Tender	Constr	Reten
Wards	Letlapeng Access Road 5km	Road	14	Design	2,700,000	345,136	270,000		1,597,080	487,784	-	Design		Tender	Constr	Reten
Wards	Mahlabathini to Lugada Access Road	Road	15	Design	4,255,000	217,005	425,500		2,804,556	807,939	-	Design		Tender	Constr	Reten
Wards	Bubesi to Good Hope Access Road & Bridge 5km	Road	18	Registration	2,950,000	150,450	295,000		1,944,404	560,146	-	Design		Tender	Constr	Reten
Wards	Re - Graveling of Sithiyweni Access Road 4 km	Road	21	Design	4,750,000	242,250	475,000		3,130,820	901,930	-	Design		Tender	Constr	Reten
Wards	Fubane Access Road	Road	23	Design	4,275,000	218,025	427,500		2,817,738	811,737	-	Design		Tender	Constr	Reten
Wards	Kamarole Access Road 5.5km	Road	24	Registration	2,700,000	137,700	270,000		1,779,624	512,676	-	Design		Tender	Constr	Reten
	Malubaluba Access Road 4.5 km	Road	2	None	1,125,000				100,000	975,000	50,000		Regis	Design	Constr	
	Magama Ward Centre Hall (road proj. not MIG)	Comm Facility	3	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Rantshiki Access Road	Road	4	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	169 to Khoapha Access Road 7.4 km	Road	6	None	1,750,000				150,000	1,100,000	500,000			Regis	Design	Constr
	Ngcengana to Esifolweni Access Roads	Road	7	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Ishita to Mabua Access Road	Road	8	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Sehlabeng Access Road	Road	9	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	R56 to Dengwane-Zwelitsha Access Road - 6.6km	Road	10	None	1,625,000				120,000	1,435,000	70,000			Regis	Design	Constr
	From 169 to Maqhobi Access Road - 6km	Road	12	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Thabaneng Access Road	Road	13	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Moketsi Access Road 3.2 km	Road	14	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	177 to Paballong-Moeketsi Graves Access Road 5km	Road	15	None	1,250,000				100,000	1,100,000	50,000			Regis	Design	Constr
	Sijoka Access Road	Road	16	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Mgubho Access Road -7km	Road	17	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Lavutha - Sidakeni Access Road	Road	18	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Epiphany Bridge	Road	22	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	144 to Fobane (Great Place and School) Access Road	Road	23	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Soloane Access Road 4.5km	Road	24	None	1,125,000				100,000	975,000	50,000			Regis	Design	Constr
											-					
											-					
											-					

CAPITAL PROJECTS 2009/2010

Project No	Department	Sub Department	Description	Vote No	2009			
					Funding Source	Budget	July	August
1	Corporate Services	Corporate	Archives		EST PL	880,000		
2	Corporate Services	Corporate	Label Writer		CRR	2,850.00		
3	Corporate Services	Corporate	Guillotine		CRR	1,820.00		
4	Corporate Services	Corporate	Binder		CRR	7,746.00		
5	Corporate Services	Corporate	Display Case		CRR	2,750.00		
6	Corporate Services	Corporate	Air Con		CRR	68,229.00		
7	Corporate Services	Corporate	Letter Tray		CRR	6,780.00		
8	Community Services	Library	Book detection system		CRR	178,000		
9	Community Services	Pound	Truck		CRR	600,000		
10	Community Services	Pound	4x4 Bakkie		CRR	240,000		
11	Community Services	Housing	Housing Project 500 Harry Gwala		Grants	1,860,334		
12	Economic Development & Planning	Development & Planning	Area M		CRR	6,000,000		
13	Executive & Council	Council	Mayoral House		CRR	2,000,000		
14	Infrastructure	Roads	Mahlabathini-Lugada Access Road		MIG	765,902		
15	Infrastructure	Roads	Rholweni Multi Purpose Centre		MIG	160,653		
16	Infrastructure	Roads	Maluti Roads		MIG	5,015,054		
17	Infrastructure	Roads	Chibini Access Road		MIG	3,214,598		
18	Infrastructure	Roads	Maluti Civic Centre (part MIG)		MIG	2,706,134		
19	Infrastructure	Roads	Felleng Access road		MIG	2,050,000		
20	Infrastructure	Roads	Moliko Access road		MIG	2,250,000		
21	Infrastructure	Roads	Diaho Access Road		MIG	3,825,000		
22	Infrastructure	Roads	Malubaluba Access Road		MIG	3,750,000		
23	Infrastructure	Roads	Greater Matatiele: Rehabilitaiton of roads and stormwater phase 1.		MIG	5,788,183		
24	Infrastructure	Roads	Greater Cedarville: Rehabilitaiton of roads and stormwater phase 1.		MIG	6,951,817		
25	Infrastructure	Roads	Expanded Public Works Program		NT Incentive	870,000		
26	Infrastructure	Roads	Plant		Loan	10,000,000		
27	Infrastructure	Roads	2 x 1/2 ton LDV		CRR	200,000		
28	Infrastructure	Electricity	DME Bulk Infrastructure Program		DME	2,200,000		
29	Infrastructure	Electricity	Integrated National Electrification Program		NT Grant	31,000,000		
30	Infrastructure	Electricity	Main Street Upgrade		Loan	10,000,000		
						102,595,850		

SUPPORTING TABLE 9	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
MONTHLY CASH FLOWS	July	August	September	October	November	December	January	February	March	April	May	June	Full Year	Full Year	Full Year
	2010	2010	2010	2010	2010	2010	2011	2011	2011	2011	2011	2011	2010/2011	2011/2012	2012/2013
<u>Cash Operating Receipts by Source</u>														5%	5%
Property rates				-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-2,225,401	-20,028,612	-21,030,043	-22,081,545
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-22,401,520	-23,521,596	-24,697,675
Service charges - Refuse	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-2,863,918	-3,007,114	-3,157,470
Service charges - Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-723,634	-759,815	-797,806
Interest earned - external investments	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-3,000,000	-3,150,000	-3,307,500
Interest earned - outstanding debtors	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-140,000	-1,680,000	-1,764,000	-1,852,200
Fines	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-1,303,000	-1,368,150	-1,436,558
Licenses and permits	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-2,506,384	-2,631,703	-2,763,288
Government grants and subsidies - Capital	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-9,607,913	-115,294,954	-121,059,701	-127,112,687
Government grants and subsidies - Operating	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-7,394,163	-88,729,957	-93,166,455	-97,824,778
Other income	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-183,493	-2,201,920	-2,312,016	-2,427,617
Gains on disposal of property, plant and equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cash Operating Receipts by Source	-20,058,774	-20,058,774	-20,058,774	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-260,733,898	-273,770,593	-287,459,123
Other Cash Receipts By Source															
New Loans Raised													-20,000,000		
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-20,058,774	-20,058,774	-20,058,774	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-22,284,175	-280,733,898	-273,770,593	-287,459,123

ANNEXURE A

<u>Cash Operating Payments by Type</u>															
Employee related costs - Salaries	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	3,514,998	42,179,972	44,288,970	46,503,419
Employee related costs - Social contributions	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	369,798	4,437,579	4,659,458	4,892,431
Remuneration of Councilors	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	11,921,954	12,518,051	13,143,954
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000	2,205,000
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	1,007,074	12,084,885	12,689,129	13,323,586
Repairs and maintenance	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	880,433	10,565,200	11,093,460	11,648,133
Interest paid	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	120,149	1,441,790	1,513,880	1,589,573
Bulk purchases	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	18,507,317	19,432,683	20,404,317
Contracted services	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	809,944	9,719,324	10,205,290	10,715,555
Grants and subsidies paid	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	1,174,379	14,092,548	14,797,175	15,537,034
General expenses	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	2,038,346	24,460,153	25,683,161	26,967,319
Internal Charges	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	39,792	477,500		
Cash Operating Payments by Type	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	12,490,685	14,490,685	151,888,222	158,981,258	166,930,321
Other Cash Payments by Type															
Capital Grant Expenditure	0	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	10,489,557	115,385,129	760,000	770,000
Loans Repaid		0	0	0	0	0	0	0	0	0	0	0			
Transfers to and from Reserves		-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-375,802	-4,133,818	65,300,000	68,500,000
Total Cash Payments by Type	12,490,685	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	22,604,441	24,604,441	263,139,532	225,041,258	236,200,321
NET INCREASE / (DECREASE) IN CASH & INVESTME	-32,549,459	-75,212,673	-117,875,888	-162,764,504	-207,653,120	-252,541,735	-297,430,351	-342,318,967	-387,207,583	-432,096,199	-476,984,814	-523,873,430	2,405,634	-498,811,851	-523,659,443

ANNEXURE B

Matatiele Local Municipality
2010/2011

Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Percent	Q1 and September 15		Q2 and December 15		Q3 and March 15		Q4 and June 15	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Chief Financial Officer											
 Municipal Finance Management Act											
Quarterly reporting to Council	No. of quarterly reports	12	3			3		3		3	
Quarterly reporting to Board (Section 71)	No. of quarterly reports	12	1			1		1		1	
Quarterly reporting on website	Between 30 June every year	20-Jan-11	1								30-Jun-09
Annual budget (Sec. 72)	Between 25 January every year	20-Jan-11						20-Jan-10			
Bank reconciliations	No. of reconciliations	12	3			3		3		3	
Investments	No. of bank confirmations	12	1			1		1		1	
Investment policy (annual review)	Date approved	30-Jan-11									30-Jan-09
Adoption of policies	Date policies approved by Council: Credit Control and Debt Collection, Traffic, Procurement, Indulgence Management, Budget, Risk Management, Rates, Fixed Assets and Accounting, Banking and Investment	30-Jan-11									30-Jan-09
 Multi-year budget											
Time schedule	Date approved	31-Aug-10		31-Aug-09							
Timing of annual budget	Date issued	28-Feb-10						28-Feb-10			
Approval of annual budget	Date approved	31-May-10								31-May-10	
Public meeting	No. of meetings	6								7	
 Financial Statements											
Fee-in-lance preparation	Date completed	31-Mar-10				31-Mar-09					
Reconciliation with general ledger	Date completed	20-Aug-10				20-Aug-09					
Working papers for year-end preparation	Date completed	20-Aug-10				20-Aug-09					
Accounting policies in statements	Date completed	20-Aug-10				20-Aug-09					
Corporate statements	Date completed	20-Aug-10				20-Aug-09					
Financial statements	Date completed	20-Aug-10				20-Aug-09					
Statements in A-G's Province	Date completed	20-Aug-10				31-Aug-09					
GMP/GDP conversion	Language and fee-in-lance and I & E establishment in GROUP										
Budget Control	Language - After Redwood										
Municipal Reports to Management (I & I & E)	No. of budget reports	Monthly	3								
Cost Accounting	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Age Debt Analysis	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Capital Acquisition Actuals	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Statement of Financial Performance (actuals)	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Cash Flow actuals	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Finance Management Grant	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Restructuring Grant	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Municipal Systems Implementation Grant	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
Municipal Infrastructure Grant	12 Monthly Budget Reports	10 working days after end of month	3			3		3		3	
 Use of Municipal Entities											
Term Contracts	4 Quarterly Reports	24 Working days after end of quarter	1			1		1		1	
Implementation Projects	4 Quarterly Reports	24 Working days after end of quarter	1			1		1		1	
Borrowing Monitoring	4 Quarterly Reports	24 Working days after end of quarter	1			1		1		1	
Company's Levels	2 Half yearly Reports	24 working days after end of month	1			1					
MPSA Evaluation by MBI S22	1 Yearly Reports	24-Jan				20-Jan					
Standard Budget return forms to analyst	1 Yearly Reports	24-Jan				24-Jan					
Revised Budget	1 Yearly Reports	24-Jan				24-Jan					
Revised Operating Budget	1 Yearly Reports	24-Jan				24-Jan					
Revised Balance Sheet	1 Yearly Reports	24-Jan				24-Jan					
Capital Acquisition Actuals	1 Yearly Reports	Actual Outcomes whenever results from AG									
Operating Actuals	1 Yearly Reports	Actual Outcomes whenever results from AG									
Balance Sheet Actuals	1 Yearly Reports	Actual Outcomes whenever results from AG						1			
Approval budget	Date revised budget approved	31-Jan-11						31-Jan-10			
Asset Register	Inventory of inventory lists	Quarterly	1			1		1		1	
Inventory control	Frequency of updates	Quarterly	1			1		1		1	
Disposal of assets	Date report to Council	30-Jan-10									30-Jan-09
Legal Register	Council Resolution	30-Jan-10						31-Dec-09			30-Jan-09
Reconciliation with general ledger	Date completed	30-Jan-10						31-Dec-09			30-Jan-09

[illegible]Matatiele Local Municipality
2016/2017

Projections for Service Delivery Targets and other Performance Indicators

ANNEXURE				
Recruit process and functions, roles and responsibilities				
2. Draft revised organizational structure to address the recommendations				
3. Table for consideration and approval a draft organizational chart				
1. Undertake a study aimed at identifying a and address issues given in the report: <i>SPS and Convergence needs of Financial Division / FPD</i>				
2. To launch a program aimed at ascending Financial/non-financial officers/counsellors with BPO				
Launch a program aimed at ascending Financial officers to FAPPA's				
1. Develop a comprehensive office requirement sheet informed through needs analysis				
2. Communicate needs through available				
Search on-going data through assessment (on record)				
Introduce full-time staff rotation to build cooperation across departments full-time staff rotation to accordance with Council Policy				
Personnel file management and credit control operating				
Identify economic opportunities and liaise with internal structures				
To increase financial viability and healthy indicators:				
- Asset Rate Ratio				
- Cost Coverage Ratio				
- Debt Coverage Ratio				
Budget framework is balances and modelled on actual revenues collected				
Implement Division of Revenue Act (DORA)				
Ensure compliance with practical accounting standards (Convergence with IFRS presentation framework)				
Ensure compliance with practical accounting standards (Convergence with IFRS presentation framework) and Council Policies				
Complete SPS in the with SPS presentation framework				
Presentation of section 72-71 (DORA) & 72-70				
Review written observations in the with observations policy				
Division and compliance with S. Division				

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	BUDGET October 2010	BUDGET November 2010	BUDGET December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS BUDGET & TREASURY															
Cash Operating Receipts by Source														5%	5%
Property rates			-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-2,002,861	-20,028,612	-21,030,043	-22,081,545
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-250,000	-3,000,000	-3,150,000	-3,307,500
Interest earned - outstanding debtors	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-125,000	-1,500,000	-1,575,000	-1,653,750
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital													0	0	0
Government grants and subsidies - Operating	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-6,067,224	-72,806,689	-76,447,023	-80,269,375
Other income	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-96,000	-100,800	-105,840
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-6,450,224	-6,450,224	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-97,431,301	-102,302,866	-107,418,009
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-6,450,224	-6,450,224	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-8,453,085	-97,431,301	-102,302,866	-107,418,009
Cash Operating Payments by Type															
Employee related costs - Salaries	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	806,978	9,683,738	10,167,925	10,676,321
Employee related costs - Social contributions	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	39,244	470,930	494,477	519,201
Remuneration of Councilors														0	0
Bad debts	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	166,667	2,000,000	2,100,000	2,205,000
Collection costs														0	0
Depreciation	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	136,444	1,637,333	1,719,200	1,805,160
Repairs and maintenance	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	11,667	140,000	147,000	154,350
Interest paid	833	833	833	833	833	833	833	833	833	833	833	833	10,000	10,500	11,025
Bulk purchases														0	0
Contracted services	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	237,287	2,847,442	2,989,814	3,139,305
Grants and subsidies paid	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	315,607	3,787,280	3,976,644	4,175,476
General expenses	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	932,292	11,187,500	11,746,875	12,334,219
Internal Charges	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	10,833	130,000	136,500	143,325
Cash Operating Payments by Type	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	31,894,224	33,488,935	35,163,381
Other Cash Payments by Type															
Capital Expenditure														0	
Loans Repaid														0	
Transfers to and from Reserves												-95,140	-95,140		
Total Cash Payments by Type	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,657,852	2,562,712	31,799,084	33,488,935	35,163,381
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-9,108,076	-18,216,152	-29,327,089	-40,438,027	-51,548,964	-62,659,901	-73,770,838	-84,881,776	-95,992,713	-107,103,650	-118,214,587	-129,230,385	-65,632,217	-135,791,801	-142,581,391

Mossburn Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Q1 and September 10		Q2 and December 10		Q3 and March 11		Q4 and June 11	
			Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected
Department: Municipal Managers Office										
Vote: Administration										
Full Council meetings	Minutes	4		1		1		2		1
Executive Committee meetings	Minutes	4		1		1		1		1
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3
Vote: Executive and Council										
Oversee the various committees for the Municipality that all ensure delivery of priority and the facilitation of sustainable development	EDP Review	1		1		1		1		1
Steadfastly increase the use of Council resources so that an economic, effective and efficient service is delivered	Print of EDP review meetings Internal submissions	6		6						
Maintain overall responsibility as Chief Accounting Officer for all income and expenditure of Council: all assets and discharge of liabilities	Budget inputs to Mayor	4		3		3		3		3
Lead direct and manage staff so that they are able to meet objectives of Council	Develop and monitor SDEP	4		1		1		1		1
Oversee the implementation of the Employment Equity Plan so that it is dealt with in accordance with legislation	Link EDP to budget	12		3		3		3		3
Monitor and control the budget for the office of the Municipal Manager and Mayor	Accounting Officer for all income and expenditure of Council: all assets and discharge of liabilities	1		1		1		1		1
Ensure good governance within the municipality so that transparency, public accountability, access to information, administrative justice and responsiveness to complaints are dealt with	Adoption of multi year budget	12		3		3		3		3
Develop and maintain relations with all other spheres of Government and to apply the spirit of co-operative governance	Monthly memo meetings Bi-annual review of performance agreements	1		1		1		1		1
	Quarterly reports	4		1		1		1		1
	Monthly budget reports	12		3		3		3		3
	Ecoi meetings	4		1		1		1		1
	Council meetings	4		1		1		1		1
	Publication of budget	1		1		1		1		1
	Availability of web site	12		3		3		3		3
	No of meetings with COGTA	4		1		1		1		1
	Respective Treasury	4		1		1		1		1
	District Council	4		1		1		1		1

ANNEXURE C.17

Mossburn Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Q1 and September 10		Q2 and December 10		Q3 and March 11		Q4 and June 11	
			Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected
Vote: Executive and Council										
Ensure that all the elements and reports of the performance of the Municipality conforms to the requirements of the Municipal Systems Act and Municipal Finance Management Act	Tableaux of audit report and financial statements	1		1		1				
Implementation of policies, by-laws and regulations										
Credit control and debt collection policy	Policy	Monthly		3		3		3		3
Refugee policy	Policy	Monthly		3		3		3		3
Taxi policy	Policy	Monthly		3		3		3		3
Subsistence and travel policy	Policy	Monthly		3		3		3		3
Asset management policy	Policy	Monthly		3		3		3		3
Treatment and waste management policy	Policy	Monthly		3		3		3		3
Debt management policy	Policy	Monthly		3		3		3		3
Public crime prevention resolutions	Resolutions	Monthly		3		3		3		3
Supply Chain Management										
Development and implementation of Supply Management Policy	Monthly monitoring	Monthly		3		3		3		3
Complete delegations	SCM delegations	Monthly								
Establish SCM unit under CFO	SCM units	Annual		31-Jul-10						
Align with new threshold values	Policy	Annual		31-Jul-10						
Establish new bid committees	Committees	Annual		31-Jul-10						
Complete internal procedures and processes	Policy	Monthly		3		3		3		3
Complete list of suppliers	Updated suppliers data base	Monthly		3		3		3		3
Testing of procedures	Testing contracts	Annual		31-Dec-10						
Approval of tenders not recommended in the normal course of the implementation of SCM	Monthly reports to AG, PT and HT	Monthly		3		3		3		3
Separation of duties in SCM	Implementation of SCM policy	Monthly		3		3		3		3

ANNEXURE C.18

Mossburn Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Q1 and September 10		Q2 and December 10		Q3 and March 11		Q4 and June 11	
			Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected
Vote: Executive and Council										
Local Government Property Rates Act										
Development and implementation of rates policy	Policy	Annual							30-Jun-11	
Completion of new valuation roll	Single valuation roll	Annual							30-Jun-11	
Implementation of delegations and standing rules										
Delegations and standing rules	Delegations and standing rules	Monthly		3		3		3		3

Mossburn Local Municipality
2009/2010

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Q1 and September 10		Q2 and December 10		Q3 and March 11		Q4 and June 11	
			Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected
Vote: Executive and Council										
Social Performance										
Social Performance	% of allocated funds spent	100%		25%		25%		25%		25%

Mossburn Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Q1 and September 10		Q2 and December 10		Q3 and March 11		Q4 and June 11	
			Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected
Vote: Executive and Council										
Revenue Management										
Additional revenue	Hard value of additional revenue earned									

ANNEXURE C.19

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS OFFICE OF THE MAYOR														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital													0	0	0
Government grants and subsidies - Operating	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Other income													0	0	0
Gains on disposal of property, plant and equipment															
Cash Operating Receipts by Source	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-62,500	-750,000	-787,500	-826,875
Cash Operating Payments by Type															
Employee related costs - Salaries	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	327,424	3,929,092	4,125,547	4,331,824
Employee related costs - Social contributions	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	19,178	230,138	241,645	253,728
Remuneration of Councilors	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	993,496	11,921,954	12,518,051	13,143,954
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	9,385	112,622	118,253	124,166
Repairs and maintenance	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	150,000	157,500	165,375
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	3,142	37,704	39,589	41,569
Grants and subsidies paid	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	62,500	750,000	787,500	826,875
General expenses	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	428,792	5,145,500	5,402,775	5,672,914
Internal Charges													0		
Cash Operating Payments by Type	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	22,277,010	23,390,861	24,560,404
Other Cash Payments by Type															
Capital Expenditure															
Loans Repaid															
Transfers to and from Reserves															
Total Cash Payments by Type	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	1,856,418	22,277,010	23,390,861	24,560,404
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-1,918,918	-3,837,835	-5,756,753	-7,675,670	-9,594,588	-11,513,505	-13,432,423	-15,351,340	-17,270,258	-19,189,175	-21,108,093	-23,027,010	21,527,010	-24,178,361	-25,387,279

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

				Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Corporate Services											
Vote: Administration											
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12		3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Human Resources											
Recruitment and selection of staff	Number	As Required									
Training and development	Number	240	170	43		43		42		42	
Management training - senior management	Number	10				5		5			
Labour relations. Disciplinary hearings and grievances	Number	As Required									
Occupational health and safety	Number	12		3		3		3		3	
Change management, viz sense of belonging, sense of ownership and pride in workshop in service delivery	Number	12		3		3		3		3	
Induction training	Number	As Required									
Operator/training IT, finance training and development	Number	120		30		30		30		30	
Learnerships for in house staff and communities	Number	12		3		3		3		3	
Sexual harassment at the workplace	Number										
Every employee to have a job description which is available for inspection and links to overall strategic objectives of the department	Number	250				250					
Individual training plans including career development issues and progress against plans for inspection.	Number	250	30			250					
Plans to be in accordance with the format stipulated by the skills development plan.	Number	250	170	43		43		42		42	
HR strategy developed with the participation of relevant stakeholders to include EE, SD, Salary parity.	Number	1	1			1					
Performance management remuneration etc	Number	250	6							6	
Vote: Property Services											
Unused municipal property that will be disposed by sale	Number	5								5	
Lease agreements that will be signed	Number	As Required									
Renewal and maintenance of existing leases	Number	As Required									

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS CORPORATE SERVICES														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital	-293,333	-293,333	-293,333										-880,000	-924,000	-970,200
Government grants and subsidies - Operating	-200,000												-200,000	-210,000	-220,500
Other income													0	0	0
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-493,333	-293,333	-293,333	0	0	0	0	0	0	0	0	0	-1,080,000	-1,134,000	-1,190,700
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-493,333	-293,333	-293,333	0	0	0	0	0	0	0	0	0	-1,080,000	-1,134,000	-1,190,700
Cash Operating Payments by Type															
Employee related costs - Salaries	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	552,827	6,633,926	6,965,623	7,313,904
Employee related costs - Social contributions	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	55,313	663,756	696,944	731,791
Remuneration of Councilors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	27,027	324,323	340,539	357,566
Repairs and maintenance	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	135,000	141,750	148,838
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	34,603	415,240	436,002	457,802
Grants and subsidies paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General expenses	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	104,500	1,254,000	1,316,700	1,382,535
Internal Charges	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	40,000	42,000	44,100
Cash Operating Payments by Type	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	9,466,246	9,939,558	10,436,536
Other Cash Payments by Type															
Capital Expenditure															
Loans Repaid															
Transfers to and from Reserves															
Total Cash Payments by Type	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	788,854	9,466,246	9,939,558	10,436,536
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-1,282,187	-2,364,374	-3,446,561	-4,235,415	-5,024,269	-5,813,123	-6,601,977	-7,390,830	-8,179,684	-8,968,538	-9,757,392	-10,546,246	8,386,246	-11,073,558	-11,627,236

Mataiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Community Services											
Vote: Administration											
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12		3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Library											
Membership											
Membership	Number	60		15		15		15		15	
Circulation											
Books circulated	Number of books circulated	4	0								
Lost Books											
Lost Books	Rand value of lost books	R 200		R 50.00		R 50.00		R 50.00		R 50.00	
Vote: Protection Services											
Prosecutions	Number of prosecutions	120		30		30		30		30	
Warrants	Number of warrants executed	60		15		15		15		15	
Vehicle check points	Number conducted	120		30		30		30		30	
Speed - camera	Number conducted	96		24		24		24		24	
Road blocks	Number conducted	12		3		3		3		3	
Vote: Disaster Management											
Phase 1: Establishment of disaster man. Centre	Date of completion							31-Dec			
Phase 2: Furnishing of disaster man. Centre	Date of completion									31-Mar	
Phase 3: Full operational centre	Date of completion									31-Mar	
Phase 4: Implementation first draft of disaster management plan	Date of completion									31-Mar	

ANNEXURE C 4.1

Mataiele Local Municipality
2009/2010

Quarterly Projections for Service Delivery Targets and other Performance Indicators

Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Qtr end September 09		Qtr end December 09		Qtr end March 10		Qtr end June 10	
				Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Vote: Housing											
Housing consumer education	No. of beneficiaries trained	816				316		500			
Completion of new houses	No. of houses completed	816				316				500	
Applications captured	Number	816				316		500			
Properties transferred	Number	816				316		500		1	
Projects conditionally approved	Number	2				1				1	
Vote: Sports, Recreation & Youth Development											
Mataiele sport council	No. of meetings	4		1		1		1		1	
Mataiele youth council	No. of meetings	4		1		1		1		1	
Vote: Publicity Association											
Establishment of publicity association	Establishment of association	1	0								
Vote: Museum											
Visitors	Number of visitors	1200	1380	345		345		345		345	

ANNEXURE C 4.2

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS COMMUNITY SERVICES														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity														0	0
Service charges - Refuse														0	0
Service charges - Other														0	0
Rental of facilities and equipment	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-60,303	-723,634	-759,815	-797,806
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-108,583	-1,303,000	-1,368,150	-1,436,558
Licenses and permits	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-208,865	-2,506,384	-2,631,703	-2,763,288
Government grants and subsidies - Capital	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-155,028	-1,860,334	-1,953,351	-2,051,018
Government grants and subsidies - Operating	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-324,975	-3,899,694	-4,094,679	-4,299,413
Other income	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-112,077	-1,344,920	-1,412,166	-1,482,774
Gains on disposal of property, plant and equipment	0														
Cash Operating Receipts by Source	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-11,637,965	-12,219,864	-12,830,857
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-969,830	-11,637,965	-12,219,864	-12,830,857
Cash Operating Payments by Type															
Employee related costs - Salaries	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	592,664	7,111,970	7,467,569	7,840,947
Employee related costs - Social contributions	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	60,777	729,326	765,793	804,082
Remuneration of Councilors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	79,555	954,656	1,002,388	1,052,508
Repairs and maintenance	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	203,267	2,439,200	2,561,160	2,689,218
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	62,026	744,310	781,526	820,602
Grants and subsidies paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General expenses	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	99,318	1,191,813	1,251,404	1,313,974
Internal Charges	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	15,167	182,000		
Cash Operating Payments by Type	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	1,112,773	13,353,275	13,829,839	14,521,331
Other Cash Payments by Type															
Capital Expenditure	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	155,028	1,860,334		
Loans Repaid	-4,790	-4,790	-4,790									-57,475	-57,475		
Transfers to and from Reserves															
Total Cash Payments by Type	1,263,011	1,263,011	1,263,011	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,267,801	1,210,325	15,156,134	13,829,839	14,521,331
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-2,232,842	-4,465,683	-6,698,525	-8,936,156	-11,173,787	-13,411,418	-15,649,050	-17,886,681	-20,124,312	-22,361,943	-24,599,574	-26,779,730	3,518,169	-26,049,703	-27,352,188

Matatiele Local Municipality
2010/2011

Quarterly Projections for Service Delivery Targets and other Performance Indicators

				Qtr end September 10		Qtr end December 10		Qtr end March 11		Qtr end June 11	
Vote Indicator	Unit of Measurement	Annual Target	Revised Target	Projected	Actual	Projected	Actual	Projected	Actual	Projected	Actual
Department: Planning and Development											
Vote: Administration											
Monthly reporting to Mayor (Section 71)	No. of monthly reports	12		3		3		3		3	
Quarterly reporting to council	No. of quarterly reports	4		1		1		1		1	
Budget Control for departmental expenditure.	Review budget	12		3		3		3		3	
Vote: Local economic development											
1. No of learnership/interns appointed	Number	4				2		2			
2. No of projects initiated	Number	4				2		2			
3. Appointment of LED co-ordinator	Number	1				1					
Vote: Land Use Management											
1. LUMS: initiated and in place	Number	1				1					
2. IDP revision for 2008/2009	Number	1							1		
3. Subdivisions approved	Number	6				2		2		2	
4. Planning applications processed	Number	6				2		2		2	

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS PLANNING & DEVELOPMENT														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity													0	0	0
Service charges - Refuse		-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-238,660	-2,863,918	-3,007,114	-3,157,470
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors													0	0	0
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital		-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-708,333	-8,500,000	-8,925,000	-9,371,250
Government grants and subsidies - Operating		-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-709,235	-8,510,815	-8,936,356	-9,383,174
Other income		-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-20,083	-241,000	-253,050	-265,703
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	0	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-20,115,733	-21,121,520	-22,177,596
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	0	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-1,676,311	-20,115,733	-21,121,520	-22,177,596
Cash Operating Payments by Type															
Employee related costs - Salaries		517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	517,550	6,210,598	6,521,128	6,847,184
Employee related costs - Social contributions		66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	66,296	795,557	835,335	877,101
Remuneration of Councilors		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation		135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	135,297	1,623,564	1,704,743	1,789,980
Repairs and maintenance		26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	26,167	314,000	329,700	346,185
Interest paid		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk purchases		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contracted services		254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	254,973	3,059,678	3,212,662	3,373,295
Grants and subsidies paid		691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	691,047	8,292,559	8,707,187	9,142,546
General expenses		110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	110,558	1,326,700	1,393,035	1,462,687
Internal Charges		4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	50,000		
Cash Operating Payments by Type	0	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	21,672,656	22,703,789	23,838,979
Other Cash Payments by Type															
Capital Expenditure								1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	8,500,000		
Loans Repaid												-1,372,602	-1,372,602		
Transfers to and from Reserves															
Total Cash Payments by Type	0	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	1,806,055	3,506,055	3,506,055	3,506,055	3,506,055	2,133,453	28,800,054	22,703,789	23,838,979
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	0	-3,482,366	-6,964,732	-10,447,097	-13,929,463	-17,411,829	-20,894,195	-26,076,560	-31,258,926	-36,441,292	-41,623,658	-45,433,422	8,684,321	-43,825,309	-46,016,574

Section 1: Introduction

Table 1: Overview of Project Data											
Category	Item	Value 1	Value 2	Value 3	Value 4	Value 5	Value 6	Value 7	Value 8	Value 9	Value 10
Category A	Item A1	100	200	300	400	500	600	700	800	900	1000
	Item A2	150	250	350	450	550	650	750	850	950	1050
	Item A3	200	300	400	500	600	700	800	900	1000	1100
Category B	Item B1	120	220	320	420	520	620	720	820	920	1020
	Item B2	180	280	380	480	580	680	780	880	980	1080
	Item B3	250	350	450	550	650	750	850	950	1050	1150
Category C	Item C1	110	210	310	410	510	610	710	810	910	1010
	Item C2	160	260	360	460	560	660	760	860	960	1060
	Item C3	220	320	420	520	620	720	820	920	1020	1120
Category D	Item D1	130	230	330	430	530	630	730	830	930	1030
	Item D2	190	290	390	490	590	690	790	890	990	1090
	Item D3	260	360	460	560	660	760	860	960	1060	1160
Category E	Item E1	140	240	340	440	540	640	740	840	940	1040
	Item E2	200	300	400	500	600	700	800	900	1000	1100
	Item E3	270	370	470	570	670	770	870	970	1070	1170
Category F	Item F1	150	250	350	450	550	650	750	850	950	1050
	Item F2	210	310	410	510	610	710	810	910	1010	1110
	Item F3	280	380	480	580	680	780	880	980	1080	1180
Category G	Item G1	160	260	360	460	560	660	760	860	960	1060
	Item G2	220	320	420	520	620	720	820	920	1020	1120
	Item G3	290	390	490	590	690	790	890	990	1090	1190
Category H	Item H1	170	270	370	470	570	670	770	870	970	1070
	Item H2	230	330	430	530	630	730	830	930	1030	1130
	Item H3	300	400	500	600	700	800	900	1000	1100	1200
Category I	Item I1	180	280	380	480	580	680	780	880	980	1080
	Item I2	240	340	440	540	640	740	840	940	1040	1140
	Item I3	310	410	510	610	710	810	910	1010	1110	1210
Category J	Item J1	190	290	390	490	590	690	790	890	990	1090
	Item J2	250	350	450	550	650	750	850	950	1050	1150
	Item J3	320	420	520	620	720	820	920	1020	1120	1220
Category K	Item K1	200	300	400	500	600	700	800	900	1000	1100
	Item K2	260	360	460	560	660	760	860	960	1060	1160
	Item K3	330	430	530	630	730	830	930	1030	1130	1230
Category L	Item L1	210	310	410	510	610	710	810	910	1010	1110
	Item L2	270	370	470	570	670	770	870	970	1070	1170
	Item L3	340	440	540	640	740	840	940	1040	1140	1240
Category M	Item M1	220	320	420	520	620	720	820	920	1020	1120
	Item M2	280	380	480	580	680	780	880	980	1080	1180
	Item M3	350	450	550	650	750	850	950	1050	1150	1250
Category N	Item N1	230	330	430	530	630	730	830	930	1030	1130
	Item N2	290	390	490	590	690	790	890	990	1090	1190
	Item N3	360	460	560	660	760	860	960	1060	1160	1260
Category O	Item O1	240	340	440	540	640	740	840	940	1040	1140
	Item O2	300	400	500	600	700	800	900	1000	1100	1200
	Item O3	370	470	570	670	770	870	970	1070	1170	1270
Category P	Item P1	250	350	450	550	650	750	850	950	1050	1150
	Item P2	310	410	510	610	710	810	910	1010	1110	1210
	Item P3	380	480	580	680	780	880	980	1080	1180	1280
Category Q	Item Q1	260	360	460	560	660	760	860	960	1060	1160
	Item Q2	320	420	520	620	720	820	920	1020	1120	1220
	Item Q3	390	490	590	690	790	890	990	1090	1190	1290
Category R	Item R1	270	370	470	570	670	770	870	970	1070	1170
	Item R2	330	430	530	630	730	830	930	1030	1130	1230
	Item R3	400	500	600	700	800	900	1000	1100	1200	1300
Category S	Item S1	280	380	480	580	680	780	880	980	1080	1180
	Item S2	340	440	540	640	740	840	940	1040	1140	1240
	Item S3	410	510	610	710	810	910	1010	1110	1210	1310
Category T	Item T1	290	390	490	590	690	790	890	990	1090	1190
	Item T2	350	450	550	650	750	850	950	1050	1150	1250
	Item T3	420	520	620	720	820	920	1020	1120	1220	1320
Category U	Item U1	300	400	500	600	700	800	900	1000	1100	1200
	Item U2	360	460	560	660	760	860	960	1060	1160	1260
	Item U3	430	530	630	730	830	930	1030	1130	1230	1330
Category V	Item V1	310	410	510	610	710	810	910	1010	1110	1210
	Item V2	370	470	570	670	770	870	970	1070	1170	1270
	Item V3	440	540	640	740	840	940	1040	1140	1240	1340
Category W	Item W1	320	420	520	620	720	820	920	1020	1120	1220
	Item W2	380	480	580	680	780	880	980	1080	1180	1280
	Item W3	450	550	650	750	850	950	1050	1150	1250	1350
Category X	Item X1	330	430	530	630	730	830	930	1030	1130	1230
	Item X2	390	490	590	690	790	890	990	1090	1190	1290
	Item X3	460	560	660	760	860	960	1060	1160	1260	1360
Category Y	Item Y1	340	440	540	640	740	840	940	1040	1140	1240
	Item Y2	400	500	600	700	800	900	1000	1100	1200	1300
	Item Y3	470	570	670	770	870	970	1070	1170	1270	1370
Category Z	Item Z1	350	450	550	650	750	850	950	1050	1150	1250
	Item Z2	410	510	610	710	810	910	1010	1110	1210	1310
	Item Z3	480	580	680	780	880	980	1080	1180	1280	1380
Category AA	Item AA1	360	460	560	660	760	860	960	1060	1160	1260
	Item AA2	420	520	620	720	820	920	1020	1120	1220	1320
	Item AA3	490	590	690	790	890	990	1090	1190	1290	1390
Category AB	Item AB1	370	470	570	670	770	870	970	1070	1170	1270
	Item AB2	430	530	630	730	830	930	1030	1130	1230	1330
	Item AB3	500	600	700	800	900	1000	1100	1200	1300	1400
Category AC	Item AC1	380	480	580	680	780	880	980	1080	1180	1280
	Item AC2	440	540	640	740	840	940	1040	1140	1240	1340
	Item AC3	510	610	710	810	910	1010	1110	1210	1310	1410
Category AD	Item AD1	390	490	590	690	790	890	990	1090	1190	1290
	Item AD2	450	550	650	750	850	950	1050	1150	1250	1350
	Item AD3	520	620	720	820	920	1020	1120	1220	1320	1420
Category AE	Item AE1	400	500	600	700	800	900	1000	1100	1200	1300
	Item AE2	460	560	660	760	860	960	1060	1160	1260	1360
	Item AE3	530	630	730	830	930	1030	1130	1230	1330	1430
Category AF	Item AF1	410	510	610	710	810	910	1010	1110	1210	1310
	Item AF2	470	570	670	770	870	970	1070	1170	1270	1370
	Item AF3	540	640	740	840	940	1040	1140	1240	1340	1440
Category AG	Item AG1	420	520	620	720	820	920	1020	1120	1220	1320
	Item AG2	480	580	680	780	880	980	1080	1180	1280	1380
	Item AG3	550	650	750	850	950	1050	1150	1250	1350	1450
Category AH	Item AH1	430	530	630	730	830	930	1030	1130	1230	1330
	Item AH2	490	590	690	790	890	990	1090	1190	1290	1390
	Item AH3	560	660	760	860	960	1060	1160	1260	1360	1460
Category AI	Item AI1	440	540	640	740	840	940	1040	1140	1240	1340
	Item AI2	500	600	700	800	900	1000	1100	1200	1300	1400
	Item AI3	570	670	770	870	970	1070	1170	1270	1370	1470
Category AJ	Item AJ1	450	550	650	750	850	950	1050	1150	1250	1350
	Item AJ2	510	610	710	810	910	1010	1110	1210	1310	1410
	Item AJ3	580	680	780	880	980	1080	1180	1280	1380	1480
Category AK	Item AK1	460	560	660	760	860	960	1060	1160	1260	1360
	Item AK2	520	620	720	820	920	1020	1120	1220	1320	1420
	Item AK3	590	690	790	890	990	1090	1190	1290	1390	1490
Category AL	Item AL1	470	570	670	770	870	970	1070	1170	1270	1370
	Item AL2	530	630	730	830	930	1030	1130	1230	1330	1430
	Item AL3	600	700	800	900	1000	1100	1200	1300	1400	1500
Category AM											

SUPPORTING TABLE 9	Actual July 2010	Actual August 2010	Actual September 2010	Actual October 2010	Actual November 2010	Actual December 2010	BUDGET January 2011	BUDGET February 2011	BUDGET March 2011	BUDGET April 2011	BUDGET May 2011	BUDGET June 2011	BUDGET Full Year 2010/2011	BUDGET Full Year 2011/2012	BUDGET Full Year 2012/2013
MONTHLY CASH FLOWS INFRASTRUCTURE														5%	5%
Cash Operating Receipts by Source															
Property rates													0	0	0
Property rates - penalties and collection charges													0	0	0
Service charges - Electricity	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-1,866,793	-22,401,520	-23,521,596	-24,697,675
Service charges - Refuse													0	0	0
Service charges - Other													0	0	0
Rental of facilities and equipment													0	0	0
Interest earned - external investments													0	0	0
Interest earned - outstanding debtors	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-180,000	-189,000	-198,450
Fines													0	0	0
Licenses and permits													0	0	0
Government grants and subsidies - Capital	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-8,671,218	-104,054,620	-109,257,351	-114,720,218
Government grants and subsidies - Operating	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-213,563	-2,562,759	-2,690,897	-2,825,442
Other income	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-43,333	-520,000	-546,000	-573,300
Gains on disposal of property, plant and equipment													0		
Cash Operating Receipts by Source	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-129,718,899	-136,204,844	-143,015,086
Other Cash Receipts By Source															
New Loans Raised															
Receipts from old outstanding debtors															
Total Cash Receipts by Source	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-10,809,908	-129,718,899	-136,204,844	-143,015,086
Cash Operating Payments by Type															
Employee related costs - Salaries	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	717,554	8,610,647	9,041,179	9,493,238
Employee related costs - Social contributions	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	128,989	1,547,871	1,625,265	1,706,528
Remuneration of Councilors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bad debts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Collection costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	619,366	7,432,387	7,804,006	8,194,207
Repairs and maintenance	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	615,583	7,387,000	7,756,350	8,144,168
Interest paid	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	119,316	1,431,790	1,503,380	1,578,548
Bulk purchases	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	1,542,276	18,507,317	19,432,683	20,404,317
Contracted services	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	217,913	2,614,950	2,745,698	2,882,982
Grants and subsidies paid	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	105,226	1,262,709	1,325,844	1,392,137
General expenses	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	362,887	4,354,640	4,572,372	4,800,991
Internal Charges	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	6,292	75,500		
Cash Operating Payments by Type	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	4,435,401	53,224,811	55,806,776	58,597,115
Other Cash Payments by Type															
Capital Expenditure	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	8,671,218	104,054,620		
Loans Repaid												-2,354,786	-2,354,786		
Transfers to and from Reserves															
Total Cash Payments by Type	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	13,106,619	10,751,833	154,924,645	55,806,776	58,597,115
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	-23,916,527	-47,833,055	-71,749,582	-95,666,110	-119,582,637	-143,499,165	-167,415,692	-191,332,220	-215,248,747	-239,165,274	-263,081,802	-284,643,543	25,205,746	-192,011,620	-201,612,201

MATATIELE MIG - PROPOSED PROJECTS IDENTIFIED FROM IDP

Estimated Allocation for 2006/2007 to 2008/2009 = Approx R35,596,883

Updated: 2/1/2011

TYPE	DESCRIPTION	PROJECT TYPE	WARD	CURRENT STATUS	Estimated Project Value	Planned Expenditure per Financial Year (allow for 5-10% "over-allocation" per Fin Year as contingency)					Check	Milestone to be achieved per Financial Year (i.e. what will be done in the respective Fin Year)				
					TOTAL	06/07	07/08	08/09	09/10	10/11		06/07	07/08	08/09	09/10	10/11
MIG	Hillside - Manzini Access Road	Road	7	Construction	1,345,519	742,584	602,935				-	Constr	Reten			
MIG	Mafube - Nkosana Access Road	Road	8	Construction	1,152,050	416,646	735,404				-	Constr	Reten			
MIG	Mbizeni - Mmango & Luxeni Access Road	Road	17	Construction	1,024,327	603,437	420,891				-	Constr	Reten			
MIG	T15 - Mbizwe JSS Access Road	Road	22	Construction	917,629	446,778	470,851				-	Constr	Reten			
MIG	Tsitsong Bridge	Road	4	Construction	850,000	604,731	245,269				-	Constr	Reten			
MIG	Outspan - Matshabaleng Access Road	Road	3	Bid	312,648	113,520	199,128				-	Constr	Reten			
MIG	St Bernard - Mangolong Access Road	Road	8	Construction	469,660	374,664	94,996				-	Constr	Reten			
MIG	Thaba Bosiu Access Road	Road	13	Construction	1,390,676	1,119,131	271,545				-	Constr	Reten			
MIG	Mokhesheng - Shepards Hope Access Road	Road	16	Construction	681,473	347,383	334,091				-	Constr	Reten			
MIG	Access Road: Waste Disposal Site	Road	20	Construction	441,573	441,573	-				-	Constr	Reten			
MIG	Jabavu Access Road	Road	6	Construction	568,375	417,948	150,428				-	Constr	Reten			
MIG	Lunda/Dungwana Multi Purpose Centre	Comm Facility	17	Construction	1,120,000	220,000	900,000				-	Tender	Constr	Reten		
MIG	Harry Gwala Bulk Bus Route	Road, S/water	20	Design	595,000	40,460	554,540				-	Design	Constr	Reten		
IDP	Maluti Civic Centre Complex	Comm Facility	1	Design	8,664,542	180,500	3,150,000	4,315,957	1,018,085		-	Regis	Design	Constr	Reten	
MIG	Rehabilitation of Maluti Streets	Road, S/water	1	Registration	6,951,817	65,000	1,700,000	1,700,000	1,700,000	1,700,000	86,817	Design	Constr	Constr	Constr	Constr
MIG	Rehabilitation of Cedarville Streets	Road, S/water	5,21	Registration	6,951,817	63,677	1,700,000	1,700,000	1,700,000	1,700,000	88,140	Design	Constr	Constr	Constr	Constr
MIG	Rehabilitation of Matatiele Streets	Road, S/water	19,20	Registration	6,951,817	100,000	1,700,000	1,700,000	1,700,000	1,700,000	51,817	Design	Constr	Constr	Constr	Constr
ES	Diaho Great Place Access Road	Road	11	Design	3,825,000	195,075	315,000	2,917,134	397,791		-	Design	Tender	Constr	Reten	
ES	T69 to Makhaola Great Place	Road	11	Design	900,000	45,900	65,000	694,408	94,692		-	Design	Tender	Constr	Reten	
MIG	Roilweni Multi Purpose Centre	Comm Facility	22	Registration	1,120,000	220,000	900,000				-	Design	Constr	Reten		
Wards	Moliko Access Road : 5km	Road	2	Design	2,250,000	114,750	225,000	1,483,020	427,230		-	Design	Constr	Reten		
Wards	Chibini Access Road: 9 Km from T Road	Road	7	Registration	4,525,000	-	452,500	3,185,600	886,900		-	Design	Constr	Reten		
Wards	Mphotshongweni Access Road	Road	9	Design	4,500,000	229,500	450,000	2,966,040	854,460		-	Design	Constr	Reten		
Wards	Felleng Access Road - From T69- 3.0 km	Road	11	Registration	2,050,000	-	205,000	1,443,200	401,800		-	Design	Constr	Reten		
Wards	From T69 to Mampoti Access Road & Bridge 5km	Road	12	Design	3,850,000	196,350	385,000		2,537,612	731,038	-	Design		Tender	Constr	Reten
Wards	Lellapeng Access Road 5km	Road	14	Design	2,700,000	345,136	270,000		1,597,080	487,784	-	Design		Tender	Constr	Reten
Wards	Mahlabathini to Lugada Access Road	Road	15	Design	4,255,000	217,005	425,500		2,804,556	807,939	-	Design		Tender	Constr	Reten
Wards	Bubesi to Good Hope Access Road & Bridge 5km	Road	18	Registration	2,950,000	150,450	295,000		1,944,404	560,146	-	Design		Tender	Constr	Reten
Wards	Re - Gravelling of Siltiyweni Access Road 4 km	Road	21	Design	4,750,000	242,250	475,000		3,130,820	901,930	-	Design		Tender	Constr	Reten
Wards	Fubane Access Road	Road	23	Design	4,275,000	218,025	427,500		2,817,738	811,737	-	Design		Tender	Constr	Reten
Wards	Ramafole Access Road 5.5km	Road	24	Registration	2,700,000	137,700	270,000		1,779,624	512,676	-	Design		Tender	Constr	Reten
	Malubaluba Access Road 4.5 km	Road	2	None	1,125,000				100,000	975,000	50,000			Regis	Design	Constr
	Magema Ward Centre Hall (road proj. not MIG)	Comm Facility	3	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Rantshiki Access Road	Road	4	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	T69 to Khoapha Access Road 7.4 km	Road	6	None	1,750,000				150,000	1,100,000	500,000			Regis	Design	Constr
	Ngcengana to Esifolweni Access Roads	Road	7	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Tshita to Mabua Access Road	Road	8	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Sehlabeng Access Road	Road	9	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	R56 to Dengwane-Zwelitsha Access Road 6,6km	Road	10	None	1,625,000				120,000	1,435,000	70,000			Regis	Design	Constr
	From T69 to Maghobi Access Road - 6km	Road	12	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Thabaneng Access Road	Road	13	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Moiketsi Access Road 3.2 km	Road	14	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	T77 to Paballong-Moeketsi Graves Access Road 5km	Road	15	None	1,250,000				100,000	1,100,000	50,000			Regis	Design	Constr
	Sijoka Access Road	Road	16	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Mgubho Access Road - 7km	Road	17	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Lavutha - Sidakeni Access Road	Road	18	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Epiphany Bridge	Road	22	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	T44 to Fobane (Great Place and School) Access Road	Road	23	None	900,000				80,000	780,000	40,000			Regis	Design	Constr
	Soloane Access Road 4.5km	Road	24	None	1,125,000				100,000	975,000	50,000			Regis	Design	Constr
											-					
											-					
											-					

CAPITAL PROJECTS 2009/2010

Project No	Department	Sub Department	Description	Vote No	2009			
					Funding Source	Budget	July	August
1	Corporate Services	Corporate	Archives		EST PL	880,000		
2	Corporate Services	Corporate	Label Writer		CRR	2,850.00		
3	Corporate Services	Corporate	Guillotine		CRR	1,820.00		
4	Corporate Services	Corporate	Binder		CRR	7,746.00		
5	Corporate Services	Corporate	Display Case		CRR	2,750.00		
6	Corporate Services	Corporate	Air Con		CRR	68,229.00		
7	Corporate Services	Corporate	Letter Tray		CRR	6,780.00		
8	Community Services	Library	Book detection system		CRR	178,000		
9	Community Services	Pound	Truck		CRR	600,000		
10	Community Services	Pound	4x4 Bakkie		CRR	240,000		
11	Community Services	Housing	Housing Project 500 Harry Gwala		Grants	1,860,334		
12	Economic Development & Planning	Development & Planning	Area M		CRR	6,000,000		
13	Executive & Council	Council	Mayoral House		CRR	2,000,000		
14	Infrastructure	Roads	Mahlabathini-Lugada Access Road		MIG	765,902		
15	Infrastructure	Roads	Rholweni Multi Purpose Centre		MIG	160,653		
16	Infrastructure	Roads	Maluti Roads		MIG	5,015,054		
17	Infrastructure	Roads	Chibini Access Road		MIG	3,214,598		
18	Infrastructure	Roads	Maluti Civic Centre (part MIG)		MIG	2,706,134		
19	Infrastructure	Roads	Felleng Access road		MIG	2,050,000		
20	Infrastructure	Roads	Moliko Access road		MIG	2,250,000		
21	Infrastructure	Roads	Diaho Access Road		MIG	3,825,000		
22	Infrastructure	Roads	Malubaluba Access Road		MIG	3,750,000		
23	Infrastructure	Roads	Greater Matatiele: Rehabilitaiton of roads and stormwater phase 1.		MIG	5,788,183		
24	Infrastructure	Roads	Greater Cedarville: Rehabilitaiton of roads and stormwater phase 1.		MIG	6,951,817		
25	Infrastructure	Roads	Expanded Public Works Program		NT Incentive	870,000		
26	Infrastructure	Roads	Plant		Loan	10,000,000		
27	Infrastructure	Roads	2 x 1/2 ton LDV		CRR	200,000		
28	Infrastructure	Electricity	DME Bulk Infrastructure Program		DME	2,200,000		
29	Infrastructure	Electricity	Integrated National Electrification Program		NT Grant	31,000,000		
30	Infrastructure	Electricity	Main Street Upgrade		Loan	10,000,000		
						102,595,850		